

CrossRoads Church August 2020 - July 2021 Proposed Budget

|                               |      |  | 2020-2021     | 2019-2020     | 2019-2020     |                | %             | %             | Difference    |
|-------------------------------|------|--|---------------|---------------|---------------|----------------|---------------|---------------|---------------|
|                               |      |  | 5 Month       | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over          |
|                               |      |  | Actuals       | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget   |
| <b>FAMILY LIFE MINISTRIES</b> |      |  |               |               |               |                |               |               |               |
| 12                            | 4485 | <b>FAMILY LIFE MINISTRIES REVENUE</b>                |               |               |               |                |               |               |               |
|                               | 4491 | FAMILY MINISTRIES                                    |               |               |               |                |               |               |               |
|                               | 4495 | The Marriage Course                                  | 0             | 4,127         | 1,600         | 2,100          | -49.1%        | 31.3%         | 500           |
|                               | 4500 | Preparation for Marriage                             | 0             | 325           | 700           | 1,100          | 238.5%        | 57.1%         | 400           |
|                               | 4505 | Engaged Encounter                                    | 0             | 0             | 4,000         | 5,000          |               | 25.0%         | 1,000         |
|                               | 4510 | Marriage Enrichment                                  | 2,336         | 14,660        | 12,000        | 13,000         | -11.3%        | 8.3%          | 1,000         |
|                               | 4515 | Family Life Min Event                                | 0             | -220          | 4,750         | 1,250          | -668.2%       | -73.7%        | -3,500        |
|                               |      | <b>Total Rev. Family Ministries</b>                  | <b>2,336</b>  | <b>18,892</b> | <b>23,050</b> | <b>22,450</b>  | <b>18.8%</b>  | <b>-2.6%</b>  | <b>-600</b>   |
| 12                            | 5720 | <b>FAMILY MINISTRIES EXPENDITURES</b>                |               |               |               |                |               |               |               |
|                               | 5725 | FAMILY MINISTRIES                                    |               |               |               |                |               |               |               |
|                               | 5730 | The Marriage Course                                  | 0             | 3,919         | 2,600         | 2,850          | -27.3%        | 9.6%          | 250           |
|                               | 5735 | Preparing for Marriage                               | 30            | 0             | 900           | 900            |               | 0.0%          | 0             |
|                               | 5740 | Engaged Encounter                                    | 0             | 0             | 6,000         | 6,000          |               | 0.0%          | 0             |
|                               | 5745 | Marriage Enrichment                                  | 0             | 15,045        | 13,000        | 16,000         | 6.3%          | 23.1%         | 3,000         |
|                               | 5747 | Family Life Min Event                                | 0             | 2,745         | 10,550        | 5,150          | 87.6%         | -51.2%        | -5,400        |
|                               | 5750 | Fam.Min. Library Resources                           | 0             | 8             | 200           | 100            | 1091.9%       | -50.0%        | -100          |
|                               | 5752 | Family Ministry Supplies                             | 0             | 249           | 500           | 0              | -100.0%       | -100.0%       | -500          |
|                               | 5757 | Children's Registration System                       | 0             | 4,975         | 4,500         | 4,200          | -15.6%        | -6.7%         | -300          |
|                               |      | <b>Total Exp. Family Ministries</b>                  | <b>30</b>     | <b>26,941</b> | <b>38,250</b> | <b>35,200</b>  | <b>30.7%</b>  | <b>-8.0%</b>  | <b>-3,050</b> |
|                               |      | <b>General Church Fund Subsidy</b>                   | <b>-2,306</b> | <b>8,049</b>  | <b>15,200</b> | <b>12,750</b>  | <b>58.4%</b>  | <b>-16.1%</b> | <b>-2,450</b> |
|                               |      | <b>Percent over/under 12 month actual subsidy</b>    |               |               |               | <b>58.4%</b>   |               |               |               |
|                               |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |               |               |               | <b>-16.1%</b>  |               |               |               |

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|                                   |      |  | 5 Month      | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over          |
|                                   |      |  | Actuals      | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget   |
| <b>EARLY CHILDHOOD MINISTRIES</b> |      |  |              |               |               |                |               |               |               |
| 15                                | 4320 | <b>EARLY CHILDHOOD MINISTRIES REVENUE</b>            |              |               |               |                |               |               |               |
|                                   | 4322 | EARLY CHILDHOOD MINISTRY                             |              |               |               |                |               |               |               |
|                                   | 4327 | Early Childhood Ministry Activities                  | 0            | 1,217         | 3,170         | 1,500          | 23.3%         | -52.7%        | -1,670        |
|                                   | 4328 | Early Childhood Tithes & Offerings                   | 0            | 0             | 500           | 500            |               | -80.0%        | -400          |
|                                   | 4326 | Early Childhood Resources                            | 0            | 0             | 0             | 100            |               |               | 100           |
|                                   |      | <b>Total Rev. Early Childhood Ministries</b>         | <b>0</b>     | <b>1,217</b>  | <b>3,670</b>  | <b>2,100</b>   | <b>72.6%</b>  | <b>-42.8%</b> | <b>-1,570</b> |
| 15                                | 5560 | <b>EARLY CHILDHOOD MINISTRIES EXPENDITURES</b>       |              |               |               |                |               |               |               |
|                                   | 5561 | EARLY CHILDHOOD MINISTRIES                           |              |               |               |                |               |               |               |
|                                   | 5562 | Early Childhood Giving to Charity                    | 0            | 0             | 500           | 500            | -50100.0%     | 0.0%          | 0             |
|                                   | 5563 | Leadership/Team Training                             | 0            | 928           | 2,300         | 2,100          | 126.2%        | -8.7%         | -200          |
|                                   | 5565 | Early Childhood Church                               | 1,285        | 7,025         | 10,000        | 6,500          | -7.5%         | -35.0%        | -3,500        |
|                                   | 5567 | Early Childhood Resources                            | 0            |               |               | 100            |               |               | 100           |
|                                   | 5568 | Early Childhood Ministry Activities                  | 67           | 1,959         | 4,695         | 2,200          | 12.3%         | -53.1%        | -2,495        |
|                                   | 5569 | Early Childhood Ministry Supplies                    | 241          | 1,229         | 1,400         | 2,800          | 127.7%        | 100.0%        | 1,400         |
|                                   |      | <b>Total Exp. Early Childhood Ministries</b>         | <b>1,594</b> | <b>11,142</b> | <b>18,895</b> | <b>14,200</b>  | <b>27.5%</b>  | <b>-24.8%</b> | <b>-4,695</b> |
|                                   |      | <b>General Church Fund Subsidy</b>                   | <b>1,594</b> | <b>9,925</b>  | <b>15,225</b> | <b>12,100</b>  | <b>21.9%</b>  | <b>-20.5%</b> | <b>-3,125</b> |
|                                   |      | <b>Percent over/under 12 month actual subsidy</b>    |              |               |               | <b>21.9%</b>   |               |               |               |
|                                   |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-20.5%</b>  |               |               |               |

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|                                  |      |  | 5 Month      | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over          |
|                                  |      |  | Actuals      | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget   |
| <b>K-6 CHILDREN'S MINISTRIES</b> |      |  |              |               |               |                |               |               |               |
| 07                               | 4330 | <b>CHILDREN'S MINISTRIES REVENUE</b>                 |              |               |               |                |               |               |               |
|                                  | 4331 | CHILDREN'S MINISTRY                                  |              |               |               |                |               |               |               |
|                                  | 4340 | Children's Ministry Activities                       | 0            | 170           | 750           | 750            | 341.2%        | 0.0%          | 0             |
|                                  | 4343 | Children's Resources                                 | 0            | 0             | 600           | 0              | 0.0%          | -100.0%       | -600          |
|                                  | 4350 | Children's Tithes/Offerings                          | 142          | 2,129         | 3,500         | 2,400          | 12.7%         | -31.4%        | -1,100        |
|                                  |      | <b>Total Rev. Children's Ministries</b>              | <b>142</b>   | <b>2,299</b>  | <b>4,850</b>  | <b>3,150</b>   | <b>37.0%</b>  | <b>-35.1%</b> | <b>-1,700</b> |
| 07                               | 5570 | <b>CHILDREN'S MINISTRIES EXPENDITURES</b>            |              |               |               |                |               |               |               |
|                                  | 5572 | CHILDREN'S MINISTRIES                                |              |               |               |                |               |               |               |
|                                  | 5576 | Children's Ministry Supplies                         | 306          | 3,213         | 4,500         | 3,300          | 2.7%          | -26.7%        | -1,200        |
|                                  | 5577 | Children's Resources                                 | 0            | 64            | 600           | 0              | -100.0%       | -100.0%       | -600          |
|                                  | 5578 | Children's Giving to Charity                         | 1,000        | 2,400         | 3,500         | 2,400          | 0.0%          | -31.4%        | -1,100        |
|                                  | 5580 | Children's Church                                    | 5,793        | 7,861         | 11,000        | 9,850          | 25.3%         | -10.5%        | -1,150        |
|                                  | 5588 | Children's Ministry Activities                       | 0            | 180           | 1,800         | 1,200          | 566.7%        | -33.3%        | -600          |
|                                  | 5590 | Leadership/Team Training                             | 0            | 1,235         | 4,500         | 3,050          | 147.0%        | -32.2%        | -1,450        |
|                                  |      | <b>Total Exp. Children's Ministries</b>              | <b>7,099</b> | <b>14,953</b> | <b>25,900</b> | <b>19,800</b>  | <b>32.4%</b>  | <b>-23.6%</b> | <b>-6,100</b> |
|                                  |      | <b>General Church Fund Subsidy</b>                   | <b>6,957</b> | <b>12,654</b> | <b>21,050</b> | <b>16,650</b>  | <b>31.6%</b>  | <b>-20.9%</b> | <b>-4,400</b> |
|                                  |      | <b>Percent over/under 12 month actual subsidy</b>    |              |               |               | <b>31.6%</b>   |               |               |               |
|                                  |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-20.9%</b>  |               |               |               |

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|                           |      |  | 5 Month      | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over           |
|                           |      |  | Actuals      | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget    |
| <b>STUDENT MINISTRIES</b> |      |  |              |               |               |                |               |               |                |
| 18                        | 4287 | <b>STUDENT MINISTRIES REVENUE</b>                    |              |               |               |                |               |               |                |
|                           | 4288 | GRADE 7-8  |              |               |               |                |               |               |                |
|                           | 4289 | Grade 7-8 Tithes/Offerings                           | 0            | 90            | 500           | 0              | 0.0%          | -100.0%       | -500           |
|                           | 4291 | Grade 7-8 Ministry Activities                        | 0            | 2,988         | 4,950         | 2,000          | -33.1%        | -59.6%        | -2,950         |
|                           | 4292 | GRADE 9-11   |              |               |               |                |               |               |                |
|                           | 4294 | Grade 9-11 Ministry Activities                       | 0            | 2,705         | 3,600         | 3,000          | 10.9%         | -16.7%        | -600           |
|                           | 4296 | Grade 9-11 Missions Experience                       | 0            | 0             | 20,000        | 0              |               | -100.0%       | -20,000        |
|                           | 4302 | Student Ministries Youth Outreach                    | 0            | 500           | 3,500         | 3,500          | 0.0%          | 100.0%        | 0              |
|                           |      | <b>Total Rev. Student Ministries</b>                 | <b>0</b>     | <b>6,282</b>  | <b>32,550</b> | <b>8,500</b>   | <b>35.3%</b>  | <b>-73.9%</b> | <b>-24,050</b> |
| 18                        | 5521 | <b>STUDENT MINISTRIES EXPENDITURES</b>               |              |               |               |                |               |               |                |
|                           | 5523 | GRADE 7-8  |              |               |               |                |               |               |                |
|                           | 5527 | Grade 7-8 Ministry Supplies                          | 991          | 4,199         | 6,990         | 7,650          | 82.2%         | 9.4%          | 660            |
|                           | 5529 | Grade 7-8 Leadership Training                        | 421          | 1,896         | 3,290         | 2,700          | 42.4%         | -17.9%        | -590           |
|                           | 5531 | Grade 7-8 Ministry Activities                        | 0            | 5,454         | 8,410         | 2,000          | -63.3%        | -76.2%        | -6,410         |
|                           | 5533 | Grade 7-8 Giving to Charity                          | 0            | 0             | 500           | 0              |               | -100.0%       | -500           |
|                           | 5535 | Grade 7-8 Church                                     | 0            | 365           | 1,200         | 1,350          | 270.2%        | 12.5%         | 150            |
|                           | 5537 | GRADE 9-11   |              |               |               |                |               |               |                |
|                           | 5538 | Grade 9-11 Ministry Supplies                         | 1,156        | 4,039         | 8,550         | 7,850          | 94.4%         | -8.2%         | -700           |
|                           | 5539 | Grade 9-11 Leadership Training                       | 186          | 1,593         | 3,285         | 2,700          | 69.5%         | -17.8%        | -585           |
|                           | 5552 | Grade 9-11 Missions Experience                       | 0            | 0             | 24,000        | 0              |               | -100.0%       | -24,000        |
|                           | 5553 | Grade 9-11 Church                                    | 0            | 200           | 900           | 0              | -100.0%       | -100.0%       | -900           |
|                           | 5555 | Grade 9-11 Ministry Activities                       | 0            | 2,137         | 3,600         | 3,000          | 40.4%         | -16.7%        | -600           |
|                           | 5573 | STUDENT MINISTRIES                                   |              |               |               |                |               |               |                |
|                           | 5579 | Student Ministries Supplies                          | 84           | 2,513         | 7,000         | 7,000          | 178.6%        | 0.0%          | 0              |
|                           | 5581 | Student Ministries Leader Training                   | 330          | 413           | 1,000         | 1,000          | 142.1%        | 0.0%          | 0              |
|                           | 5583 | Student Ministries Youth Outreach                    | 0            | 50            | 3,500         | 3,500          | 6902.8%       | 0.0%          | 0              |
|                           | 5585 | Theme Room Upgrades                                  | 72           | 2,440         | 3,000         | 3,000          | 23.0%         | 0.0%          | 0              |
|                           | 5587 | Student Ministries Activities                        | 0            | 1,529         | 4,000         | 2,000          | 30.8%         | -50.0%        | -2,000         |
|                           |      | <b>Total Exp. Student Ministries</b>                 | <b>3,240</b> | <b>26,827</b> | <b>79,225</b> | <b>43,750</b>  | <b>63.1%</b>  | <b>-44.8%</b> | <b>-35,475</b> |
|                           |      | <b>General Church Fund Subsidy</b>                   | <b>3,240</b> | <b>20,545</b> | <b>46,675</b> | <b>35,250</b>  | <b>71.6%</b>  | <b>-24.5%</b> | <b>-11,425</b> |
|                           |      | <b>Percent over/under 12 month actual subsidy</b>    |              |               |               | <b>71.6%</b>   |               |               |                |
|                           |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-24.5%</b>  |               |               |                |

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| <b>YOUNG ADULT MINISTRIES</b> |      |  |              |               |               |                |               |               |                |
| 05                            | 4216 | <b>YOUNG ADULT MINISTRIES REVENUE</b>      |              |               |               |                |               |               |                |
|                               | 4217 | YOUNG ADULTS (ages 18-30)                  |              |               |               |                |               |               |                |
|                               | 4227 | YA Outreach                                | 0            | 8,600         | 18,000        | 9,000          | 0.0%          | -50.0%        | -9,000         |
|                               | 4235 | YA Link (Ministry Activities)              | 0            | 0             | 7,625         | 4,050          |               | -46.9%        | -3,575         |
|                               |      | <b>Total Rev. Young Adult Ministries</b>   | <b>0</b>     | <b>8,600</b>  | <b>25,625</b> | <b>13,050</b>  | <b>51.7%</b>  | <b>-49.1%</b> | <b>-12,575</b> |
| 05                            | 5500 | <b>YOUNG ADULT MINISTRIES EXPENDITURES</b> |              |               |               |                |               |               |                |
|                               | 5502 | YOUNG ADULTS (ages 18-30)                  |              |               |               |                |               |               |                |
|                               | 5504 | YA Supplies                                | 1,020        | 4,442         | 11,000        | 9,750          | 119.5%        | -11.4%        | -1,250         |
|                               | 5506 | YA (Link) Ministry Activities              | 0            | 139           | 8,050         | 4,150          | 2878.5%       | -48.4%        | -3,900         |
|                               | 5507 | YA Outreach                                | 0            | 9,922         | 19,000        | 9,500          | 0.0%          | -50.0%        | -9,500         |
|                               | 5510 | YA Leadership Training                     | 664          | 327           | 1,400         | 500            | 52.7%         | -64.3%        | -900           |
|                               | 5511 | YA Tiro Training                           | 0            | 0             | 4,000         | 2,000          | 0.0%          | -50.0%        | -2,000         |
|                               |      | <b>Total Exp. Young Adult Ministries</b>   | <b>1,684</b> | <b>14,831</b> | <b>43,450</b> | <b>25,900</b>  | <b>74.6%</b>  | <b>-40.4%</b> | <b>-17,550</b> |
|                               |      | <b>General Church Fund Subsidy</b>         | <b>1,684</b> | <b>6,231</b>  | <b>17,825</b> | <b>12,850</b>  | <b>106.2%</b> | <b>-27.9%</b> | <b>-4,975</b>  |
|                               |      |  |              |               |               | 106.2%         |               |               |                |
|                               |      |  |              |               |               | -27.9%         |               |               |                |

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| <b>COMMUNITY LIFE MINISTRIES</b> |      |  |              |               |               |                |               |               |                |
| 11                               | 4145 | <b>COMMUNITY LIFE MINISTRIES REVENUE</b>             |              |               |               |                |               |               |                |
|                                  | 4150 | ALPHA  |              |               |               |                |               |               |                |
|                                  | 4151 | ALPHA Contributions                                  | 0            | 380           | 500           | 500            | 31.6%         | 0.0%          | 0              |
|                                  | 4161 | AFFINITY GROUPS                                      |              |               |               |                |               |               | 0              |
|                                  | 4163 | Special Events, Retreats, Conferences                | 0            | 837           | 12,500        | 8,500          | 915.5%        | -32.0%        | -4,000         |
|                                  | 4165 | SPIRITUAL FORMATION                                  |              |               |               |                |               |               |                |
|                                  | 4166 | Special Events/ Retreats                             | 145          | 3,110         | 5,000         | 4,000          | 28.6%         | -20.0%        | -1,000         |
|                                  | 4209 | GEMS   |              |               |               |                |               |               |                |
|                                  | 4210 | GEMS Activities                                      | 100          | 3,239         | 5,500         | 5,000          | 54.4%         | -9.1%         | -500           |
|                                  | 4211 | GEMS Special Events                                  | 0            | 5,310         | 5,500         | 5,500          |               |               | 0              |
|                                  |      | <b>Total Rev. Adult Ministries</b>                   | <b>245</b>   | <b>12,876</b> | <b>29,000</b> | <b>23,500</b>  | <b>82.5%</b>  | <b>-19.0%</b> | <b>-5,500</b>  |
|                                  | 5445 | <b>COMMUNITY LIFE MINISTRIES EXPENDITURES</b>        |              |               |               |                |               |               |                |
|                                  | 5446 | ALPHA  |              |               |               |                |               |               |                |
|                                  | 5447 | Alpha Ministry Supplies                              | 4            | 7,001         | 8,000         | 4,000          | -42.9%        | -50.0%        | -4,000         |
|                                  | 5448 | Alpha Retreat  | 0            | 0             | 1,500         | 500            |               | -66.7%        | -1,000         |
|                                  | 5449 | Alpha Meals  | 225          | 12,572        | 15,000        | 15,000         | 19.3%         | 0.0%          | 0              |
|                                  | 5450 | AFFINITY GROUPS                                      |              |               |               |                |               |               |                |
|                                  | 5453 | Special Events, Retreat, Conferences                 | 0            | 2,105         | 16,000        | 8,000          | 280.0%        | -50.0%        | -8,000         |
|                                  | 5455 | Leader Training                                      | 0            | 244           | 400           | 400            | 63.9%         | 0.0%          | 0              |
|                                  | 5464 | SPIRITUAL FORMATION                                  |              |               |               |                |               |               | 0              |
|                                  | 5465 | Special Events/Retreats                              | 587          | 1,936         | 5,000         | 3,000          | 55.0%         | -40.0%        | -2,000         |
|                                  | 5466 | Spiritual Formation Supplies                         | 10           | 367           | 1,000         | 1,000          | 172.3%        | 0.0%          | 0              |
|                                  | 5491 | GEMS   |              |               |               |                |               |               | 0              |
|                                  | 5493 | GEMS Activities                                      | 0            | 2,776         | 6,500         | 5,500          | 98.1%         | -15.4%        | -1,000         |
|                                  | 5495 | GEMS Special Events                                  | 0            | 3,989         | 5,500         | 3,000          | -24.8%        | -45.5%        | -2,500         |
|                                  | 5701 | SEMESTER GROUPS                                      |              |               |               |                |               |               |                |
|                                  | 5704 | Groups Leadership Training                           | 0            | 703           | 500           | 500            | -28.8%        | 0.0%          | 0              |
|                                  | 5705 | Groups Resources                                     | 537          | 12,262        | 9,750         | 12,000         | -2.1%         | 23.1%         | 2,250          |
|                                  | 5707 | Groups Promotions                                    | 0            | 1             | 500           | 250            | 24900.0%      | -50.0%        | -250           |
|                                  | 5708 | Groups Software                                      | 676          | 1,417         | 3,000         | 2,000          | 41.2%         | -33.3%        | -1,000         |
|                                  | 5710 | CONNECTING   |              |               |               |                |               |               |                |
|                                  | 5711 | Connecting Ministry Supplies                         | 38           | 108           | 1,000         | 750            | 596.9%        | -25.0%        | -250           |
|                                  | 5712 | Connecting Ministry Training                         | 45           | 40            | 2,000         | 1,000          | 2383.9%       | -50.0%        | -1,000         |
|                                  | 5713 | Congregational Events                                | 192          | 5,711         | 15,000        | 15,000         | 162.7%        | 0.0%          | 0              |
|                                  | 5714 | Next Steps in Faith and Community                    | 46           | 1,159         | 1,500         | 2,000          | 72.6%         | 33.3%         | 500            |
|                                  |      | <b>Total Exp. Community Life</b>                     | <b>2,360</b> | <b>52,391</b> | <b>92,150</b> | <b>73,900</b>  | <b>41.1%</b>  | <b>-19.8%</b> | <b>-18,250</b> |
|                                  |      | <b>General Church Fund Subsidy</b>                   | <b>2,115</b> | <b>39,515</b> | <b>63,150</b> | <b>50,400</b>  | <b>27.5%</b>  | <b>-20.2%</b> | <b>-12,750</b> |
|                                  |      | <b>Percent over/under 12 month actual</b>            |              |               |               | <b>27.5%</b>   |               |               |                |
|                                  |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-20.2%</b>  |               |               |                |

CrossRoads Church August 2020 - July 2021 Proposed Budget

|                        |      |  | 2020-2021    | 2019-2020     | 2019-2020     |                | %             | %             | Difference     |
|------------------------|------|--|--------------|---------------|---------------|----------------|---------------|---------------|----------------|
|                        |      |  | 5 Month      | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over           |
|                        |      |  | Actuals      | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget    |
| <b>HOPE MINISTRIES</b> |      |  |              |               |               |                |               |               |                |
| 09                     | 4415 | <b>HOPE MINISTRY REVENUE</b>                         |              |               |               |                |               |               |                |
|                        | 4416 | HOPE MINISTRY  |              |               |               |                |               |               |                |
|                        | 4417 | Hope Ministry Resources & Activities                 | 30           | 235           | 1,050         | 500            | 112.8%        | -52.4%        | -550           |
|                        | 4423 | Ministry Leadership Development                      | 0            | 0             | 750           | 0              |               | -100.0%       | -750           |
|                        | 4429 | CELEBRATE RECOVERY                                   |              |               |               |                |               |               |                |
|                        | 4430 | Offerings  | 3,706        | 12,239        | 20,000        | 16,200         | 32.4%         | -19.0%        | -3,800         |
|                        | 4431 | Resource Materials                                   | 727          | 2,145         | 3,500         | 3,600          | 67.9%         | 2.9%          | 100            |
|                        | 4432 | Leadership Development                               | 0            | 2,310         | 6,900         | 1,400          | -39.4%        | -79.7%        | -5,500         |
|                        | 4433 | Meals  | 14           | 10,614        | 22,500        | 21,000         | 97.9%         | -6.7%         | -1,500         |
|                        |      | <b>Total Rev. Hope Ministry</b>                      | <b>4,478</b> | <b>27,542</b> | <b>54,700</b> | <b>42,700</b>  | <b>55.0%</b>  | <b>-21.9%</b> | <b>-12,000</b> |
| 09                     | 5635 | <b>HOPE MINISTRY EXPENDITURES</b>                    |              |               |               |                |               |               |                |
|                        | 5637 | HOPE MINISTRY  |              |               |               |                |               |               |                |
|                        | 5639 | Ministry Supplies and Administration                 | 1,450        | 1,376         | 3,000         | 2,000          | 45.4%         | -33.3%        | -1,000         |
|                        | 5641 | Benevolence  | 500          | 8,698         | 12,000        | 12,000         | 38.0%         | 0.0%          | 0              |
|                        | 5642 | Ministry Leadership Development                      | 0            | 410           | 1,500         | 3,000          | 632.5%        | 100.0%        | 1,500          |
|                        | 5644 | Coaching/Counselling Support                         | 0            | 0             | 1,500         | 100            |               | -93.3%        | -1,400         |
|                        | 5648 | Hope Ministry Resources & Activities                 | 768          | 206           | 1,800         | 2,500          | 1112.2%       | 38.9%         | 700            |
|                        | 5652 | CELBRATE RECOVERY                                    |              |               |               |                |               |               |                |
|                        | 5653 | Leadership Training                                  | 0            | 2,837         | 9,950         | 5,900          | 108.0%        | -40.7%        | -4,050         |
|                        | 5654 | Resource Materials                                   | 207          | 2,352         | 6,500         | 3,800          | 61.6%         | -41.5%        | -2,700         |
|                        | 5656 | Ministry Supplies and Administration                 | 557          | 3,353         | 5,450         | 4,500          | 34.2%         | -17.4%        | -950           |
|                        | 5657 | Meals  | 0            | 16,279        | 31,000        | 28,000         | 72.0%         | -9.7%         | -3,000         |
|                        | 5658 | CELEBRATION PLACE/HAVEN at CROSSROADS                |              |               |               |                |               |               |                |
|                        | 5660 | Resource Materials                                   | 0            | 0             | 300           | 200            | 0.0%          | -33.3%        | -100           |
|                        | 5662 | Supplies and Administration                          | 0            | 556           | 300           | 200            |               | -33.3%        | -100           |
|                        | 5663 | Training   | 0            | 0             | 2,000         | 800            | 0.0%          | -60.0%        | -1,200         |
|                        |      | <b>Total Exp. Hope Ministry</b>                      | <b>3,482</b> | <b>36,065</b> | <b>75,300</b> | <b>63,000</b>  | <b>74.7%</b>  | <b>-16.3%</b> | <b>-12,300</b> |
|                        |      | <b>General Church Fund Subsidy</b>                   | <b>-996</b>  | <b>8,523</b>  | <b>20,600</b> | <b>20,300</b>  | <b>138.2%</b> | <b>-1.5%</b>  | <b>-300</b>    |
|                        |      | <b>Percent over/under 12 month actual subsidy</b>    |              |               |               | <b>138.2%</b>  |               |               |                |
|                        |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-1.5%</b>   |               |               |                |

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|                           |      |  | 2020-2021   | 2019-2020     | 2019-2020      |                | %              | %             | Difference     |
|---------------------------|------|--|-------------|---------------|----------------|----------------|----------------|---------------|----------------|
|                           |      |  | 5 Month     | 12 Month      | Aug-July       | Aug 20-July 21 | Over 12 Month  | Over Last     | Over           |
|                           |      |  | Actuals     | Actuals       | Budget         | Budget         | Actual         | Budget        | Last Budget    |
| <b>KITCHEN MINISTRIES</b> |      |  |             |               |                |                |                |               |                |
| 10                        | 4440 | <b>KITCHEN REVENUE</b>                               |             |               |                |                |                |               |                |
|                           | 4441 | FELLOWSHIP EVENTS                                    |             |               |                |                |                |               |                |
|                           | 4445 | Ministry Activities/Lunches                          | 680         | 58,815        | 85,000         | 60,000         | 2.0%           | -29.4%        | -25,000        |
|                           | 4444 | Sunday Evening Meal                                  | 0           | 0             | 0              | 17,500         |                |               | 17,500         |
|                           | 4446 | Outside Meals/Services                               | 0           | 18,732        | 25,000         | 10,000         | -46.6%         | -60.0%        | -15,000        |
|                           | 4450 | Sunday Café/ Food services                           | 0           | 6,457         | 11,000         | 2,250          | -65.2%         | -79.5%        | -8,750         |
|                           |      | <b>Total Rev. Kitchen Ministry</b>                   | <b>680</b>  | <b>84,004</b> | <b>121,000</b> | <b>89,750</b>  | <b>6.8%</b>    | <b>-25.8%</b> | <b>-31,250</b> |
| 10                        | 5675 | <b>KITCHEN EXPENDITURES</b>                          |             |               |                |                |                |               |                |
|                           | 5677 | FELLOWSHIP EVENTS                                    |             |               |                |                |                |               |                |
|                           | 5681 | Food Services Supplies                               | 55          | 16,015        | 38,000         | 22,000         | 37.4%          | -42.1%        | -16,000        |
|                           | 5683 | Food Services Equipment<\$1000                       | 0           | 327           | 3,000          | 1,500          | 358.8%         | -50.0%        | -1,500         |
|                           | 5685 | Ministry Activities/Lunches                          | 0           | 60,705        | 85,000         | 48,000         | -20.9%         | -43.5%        | -37,000        |
|                           | 5684 | Sunday Evening Meal                                  | 423         | 0             | 0              | 17,500         |                |               | 17,500         |
|                           | 5689 | LEADERSHIP DEVELOPMENT                               |             |               |                |                |                |               |                |
|                           | 5691 | Food Sevices Leadership Training                     | 0           | 0             | 750            | 750            |                | 0.0%          | 0              |
|                           |      | <b>Total Exp. Kitchen Ministry</b>                   | <b>478</b>  | <b>77,047</b> | <b>126,750</b> | <b>89,750</b>  | <b>16.5%</b>   | <b>-29.2%</b> | <b>-37,000</b> |
|                           |      | <b>General Church Fund Subsidy</b>                   | <b>-202</b> | <b>-6,957</b> | <b>5,750</b>   | <b>0</b>       | <b>-100.0%</b> | <b>0.0%</b>   | <b>-5,750</b>  |
|                           |      | <b>Percent over/under 12 month actual subsidy</b>    |             |               |                | <b>-100.0%</b> |                |               |                |
|                           |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |             |               |                | <b>0.0%</b>    |                |               |                |



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|   |      |  | 2020-2021      | 2019-2020      | 2019-2020      |                | %             | %             | Difference     |
|---|------|--|----------------|----------------|----------------|----------------|---------------|---------------|----------------|
|   |      |  | 5 Month        | 12 Month       | Aug-July       | Aug 20-July 21 | Over 12 Month | Over Last     | Over           |
|   |      |  | Actuals        | Actuals        | Budget         | Budget         | Actual        | Budget        | Last Budget    |
| <b>MISSIONS AND OUTREACH MINISTRIES</b> |      |  |                |                |                |                |               |               |                |
| 02                                      | 4070 | <b>MISSIONS AND OUTREACH REVENUE</b>                 |                |                |                |                |               |               |                |
|   | 4071 | WORLD MISSIONS SUPPORT                               |                |                |                |                |               |               |                |
|   | 4075 | Missions Outreaches                                  | -2,110         | 2,306          | 31,000         | 31,000         | 0.0%          | 0.0%          | 0              |
|   | 4080 | Mission Offering                                     | 100,607        | 253,151        | 280,000        | 244,000        | -3.6%         | -12.9%        | -36,000        |
|   | 4082 | Missions Resources                                   | 560            | 0              | 0              | 0              |               |               |                |
|   |      | <b>Total Rev. Missions &amp; Outreach</b>            | <b>99,057</b>  | <b>255,457</b> | <b>311,000</b> | <b>275,000</b> | <b>7.7%</b>   | <b>-11.6%</b> | <b>-36,000</b> |
| 02                                      | 5400 | <b>MISSIONS AND OUTREACH EXPENDITURES</b>            |                |                |                |                |               |               |                |
|   | 5402 | WORLD MISSION SUPPORT                                |                |                |                |                |               |               |                |
|   | 5406 | Local Sponsorship - Refugees                         | 0              | 5,423          | 45,000         | 37,000         | 582.3%        | -17.8%        | -8,000         |
|   | 5407 | Missions - Short Term < 2 yrs.                       | 0              | 10,200         | 10,000         | 2,000          | -80.4%        | -80.0%        | -8,000         |
|   | 5409 | Missions Long Term > 2 yrs.                          | 47,013         | 146,418        | 143,000        | 135,000        | -7.8%         | -5.6%         | -8,000         |
|   | 5416 | Mission Projects                                     | 70,657         | 88,956         | 85,000         | 85,000         | -4.4%         | 0.0%          | 0              |
|   | 5420 | LOCAL MINISTRY SUPPORT                               |                |                |                |                |               |               |                |
|   | 5430 | Local Missions Outreach Ministry                     | 2,274          | 17,544         | 10,000         | 10,000         | -43.0%        | 0.0%          | 0              |
|   | 5431 | Missionary Member Care                               | 1,788          | 31,516         | 45,000         | 27,000         | -14.3%        | -40.0%        | -18,000        |
|   | 5435 | MISSIONS PROMOTION                                   |                |                |                |                |               |               |                |
|   | 5439 | Missions Committee (Administration)Expenses          | 468            | 1,096          | 2,000          | 2,000          | 82.5%         | 0.0%          | 0              |
|   | 5440 | Missions Outreaches                                  | 36             | 57             | 36,000         | 36,000         | 63202.3%      | 0.0%          | 0              |
|   | 5441 | Missions Leadership Development                      | 170            | 586            | 3,000          | 3,000          | 411.7%        | 0.0%          | 0              |
|   |      | <b>Total Exp. Missions &amp; Outreach</b>            | <b>122,407</b> | <b>301,796</b> | <b>379,000</b> | <b>337,000</b> | <b>11.7%</b>  | <b>-11.1%</b> | <b>-42,000</b> |
|   |      | <b>General Church Fund Subsidy</b>                   | <b>23,350</b>  | <b>46,339</b>  | <b>68,000</b>  | <b>62,000</b>  | <b>33.8%</b>  | <b>-8.8%</b>  | <b>-6,000</b>  |
|   |      | <b>Percent over/under 12 month actual subsidy</b>    |                |                |                | <b>33.8%</b>   |               |               |                |
|   |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |                |                |                | <b>-8.8%</b>   |               |               |                |

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|                        |      |  | 2020-2021 | 2019-2020    | 2019-2020     |                | %             | %             | Difference     |
|------------------------|------|--|-----------|--------------|---------------|----------------|---------------|---------------|----------------|
|                        |      |  | 5 Month   | 12 Month     | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over           |
|                        |      |  | Actuals   | Actuals      | Budget        | Budget         | Actual        | Budget        | Last Budget    |
| <b>ARABIC MINISTRY</b> |      |  |           |              |               |                |               |               |                |
| 19                     | 4609 | <b>ARABIC MINISTRY REVENUE</b>                       |           |              |               |                |               |               |                |
|                        | 4610 | Arabic Ministry Offering                             | 0         | 1,442        | 15000         | 3000           | 108.1%        | -80.0%        | -12,000        |
|                        |      | <b>Total Revenue Worship Arts</b>                    | <b>0</b>  | <b>1,442</b> | <b>15,000</b> | <b>3,000</b>   | <b>108.1%</b> | <b>-80.0%</b> | <b>-12,000</b> |
|                        | 5920 | <b>ARABIC MINISTRY EXPENDITURES</b>                  |           |              |               |                |               |               |                |
|                        | 5921 | Local Arabic Ministry                                | 0         | 1,029        | 2400          | 2400           | 133.3%        | 0.0%          | 0              |
|                        | 5922 | Global Arabic Ministry                               | 0         | 4,572        | 15000         | 3000           | -34.4%        | -80.0%        | -12,000        |
|                        |      | <b>Total Exp. Arabic Ministry</b>                    | <b>0</b>  | <b>5,600</b> | <b>17,400</b> | <b>5,400</b>   | <b>-3.6%</b>  | <b>-69.0%</b> | <b>-12,000</b> |
|                        |      | <b>General Church Fund Subsidy</b>                   | <b>0</b>  | <b>4,159</b> | <b>2,400</b>  | <b>2,400</b>   | <b>-42.3%</b> | <b>0.0%</b>   | <b>0</b>       |
|                        |      | <b>Percent over/under 12 month actual subsidy</b>    |           |              |               | <b>-42.3%</b>  |               |               |                |
|                        |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |           |              |               | <b>0.0%</b>    |               |               |                |

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|                   |      |  | 2020-2021       | 2019-2020      | 2019-2020      |                | %              | %             | Difference      |
|-------------------|------|--|-----------------|----------------|----------------|----------------|----------------|---------------|-----------------|
|                   |      |  | 5 Month         | 12 Month       | Aug-July       | Aug 20-July 21 | Over 12 Month  | Over Last     | Over            |
|                   |      |  | Actuals         | Actuals        | Budget         | Budget         | Actual         | Budget        | Last Budget     |
| <b>COMPASSION</b> |      |  |                 |                |                |                |                |               |                 |
| 17                | 4036 | <b>COMPASSION REVENUE</b>                            |                 |                |                |                |                |               |                 |
|                   | 4037 | LOCAL COMPASSION                                     |                 |                |                |                |                |               |                 |
|                   | 4038 | Local Compassion Offerings                           | 2,450           | 51,400         | 50,000         | 50,000         | -2.7%          | 0.0%          | 0               |
|                   | 4084 | GLOBAL COMPASSION                                    |                 |                |                |                |                |               |                 |
|                   | 4085 | Global Compassion Offerings                          | 332,941         | 394,686        | 375,000        | 250,000        | -36.7%         | -33.3%        | -125,000        |
|                   | 4086 | Global Compassion Team Fund Raising                  | -5,996          | 40,573         | 55,000         | 55,000         | 35.6%          | 0.0%          | 0               |
|                   | 4087 | GCC Interest on Investment                           | 0               | 53             |                |                |                |               |                 |
|                   |      | <b>Total Rev. Missions &amp; Outreach</b>            | <b>329,395</b>  | <b>486,712</b> | <b>480,000</b> | <b>355,000</b> | <b>-27.1%</b>  | <b>-26.0%</b> | <b>-125,000</b> |
|                   | 5835 | <b>COMPASSION EXPENDITURES</b>                       |                 |                |                |                |                |               |                 |
|                   | 5836 | LOCAL COMPASSION                                     |                 |                |                |                |                |               |                 |
|                   | 5837 | Local Agency Support                                 | 9,000           | 21,600         | 21,600         | 21,600         | 0.0%           | 0.0%          | 0               |
|                   | 5838 | Leadership Training and Resources                    | 0               | 54             | 750            | 650            | 1108.6%        | -13.3%        | -100            |
|                   | 5839 | Children/Youth Opportunities                         | 508             | 528            | 2,750          | 3,000          | 468.7%         | 9.1%          | 250             |
|                   | 5840 | Local Compassion Projects                            | 37,300          | 71,800         | 73,800         | 73,800         | 2.8%           | 0.0%          | 0               |
|                   | 5841 | Local Comp. Admin                                    | 542             | 2,032          | 2,500          | 2,250          | 10.7%          | -10.0%        | -250            |
|                   | 5842 | Single Parenting Opportunities                       | 205             | 3,394          | 4,000          | 3,600          | 6.1%           | -10.0%        | -400            |
|                   | 5646 | Central Alberta Community Support                    | 12,500          | 25,800         | 28,800         | 30,000         | 16.3%          | 4.2%          | 1,200           |
|                   | 5845 | GLOBAL COMPASSION                                    |                 |                |                |                |                |               |                 |
|                   | 5847 | Global Compassion                                    | 100,000         | 280,000        | 290,000        | 270,000        | -3.6%          | -6.9%         | -20,000         |
|                   | 5848 | Global Compassion Teams                              | 0               | 49,808         | 70,000         | 65,000         | 30.5%          | -7.1%         | -5,000          |
|                   | 5849 | Global Compassion Administration                     | 128             | 10,928         | 22,000         | 10,000         | -8.5%          | -54.5%        | -12,000         |
|                   | 5850 | Global Compassion Special Teams                      | 0               | 4,332          | 20,000         | 10,000         | 0.0%           | -50.0%        | -10,000         |
|                   |      | <b>Total Exp. Missions &amp; Outreach</b>            | <b>160,183</b>  | <b>470,275</b> | <b>536,200</b> | <b>489,900</b> | <b>4.2%</b>    | <b>-8.6%</b>  | <b>-46,300</b>  |
|                   |      | <b>General Church Fund Subsidy</b>                   | <b>-169,212</b> | <b>-16,437</b> | <b>56,200</b>  | <b>134,900</b> | <b>-920.7%</b> | <b>140.0%</b> | <b>78,700</b>   |
|                   |      | <b>Percent over/under 12 month actual subsidy</b>    |                 |                |                | <b>-920.7%</b> |                |               |                 |
|                   |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |                 |                |                | <b>140.0%</b>  |                |               |                 |

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|                                |      |  | 2020-2021    | 2019-2020     | 2019-2020     |                | %             | %             | Difference    |
|--------------------------------|------|--|--------------|---------------|---------------|----------------|---------------|---------------|---------------|
|                                |      |  | 5 Month      | 12 Month      | Aug-July      | Aug 20-July 21 | Over 12 Month | Over Last     | Over          |
|                                |      |  | Actuals      | Actuals       | Budget        | Budget         | Actual        | Budget        | Last Budget   |
| <b>WORSHIP ARTS MINISTRIES</b> |      |  |              |               |               |                |               |               |               |
| 13                             | 4520 | <b>WORSHIP ARTS REVENUE</b>                          |              |               |               |                |               |               |               |
|                                | 4521 | WORSHIP ARTS   |              |               |               |                |               |               |               |
|                                | 4522 | WA Leadership Training                               | 0            | 2,465         | 0             | 0              | -100.0%       |               | 0             |
|                                | 4523 | WA Events  | 0            | 0             | 2,500         | 3,000          |               | 20.0%         | 500           |
|                                |      | <b>Total Revenue Worship Arts</b>                    | <b>0</b>     | <b>2,465</b>  | <b>2,500</b>  | <b>3,000</b>   | <b>21.7%</b>  |               | <b>500</b>    |
|                                | 5765 | <b>WORSHIP ARTS EXPENDITURES</b>                     |              |               |               |                |               |               |               |
|                                | 5770 | WORSHIP ARTS   |              |               |               |                |               |               |               |
|                                | 5775 | Worship Guest Honorarium/ Travel                     | 0            | 3,209         | 4,000         | 3,000          | -6.5%         | -25.0%        | -1,000        |
|                                | 5780 | Worship Arts Ministry Supplies                       | 368          | 4,380         | 6,040         | 5,050          | 15.3%         | -16.4%        | -990          |
|                                | 5781 | WA Events  | 0            | 0             | 2,500         | 2,500          | 0.0%          | 0.0%          | 0             |
|                                | 5782 | Technical Training                                   | 197          | 1,832         | 1,500         | 1,000          | -45.4%        | -33.3%        | -500          |
|                                | 5785 | Worship Leadership Training                          | 680          | 6,377         | 7,000         | 5,100          | -20.0%        | -27.1%        | -1,900        |
|                                | 5795 | Worship Special Services                             | 5,185        | 7,235         | 7,000         | 5,100          | -29.5%        | -27.1%        | -1,900        |
|                                | 5810 | Special Equip. < \$500                               | 41           | 838           | 2,400         | 1,800          | 114.8%        | -25.0%        | -600          |
|                                |      | <b>Total Exp. Worship Arts</b>                       | <b>6,471</b> | <b>23,871</b> | <b>30,440</b> | <b>23,550</b>  | <b>-1.3%</b>  | <b>-22.6%</b> | <b>-6,890</b> |
|                                |      | <b>General Church Fund Subsidy</b>                   | <b>6,471</b> | <b>21,406</b> | <b>27,940</b> | <b>20,550</b>  | <b>-4.0%</b>  | <b>-26.4%</b> | <b>-7,390</b> |
|                                |      | <b>Percent over/under 12 month actual subsidy</b>    |              |               |               | <b>-4.0%</b>   |               |               |               |
|                                |      | <b>Percent over/under 2019-2020 budgeted subsidy</b> |              |               |               | <b>-26.4%</b>  |               |               |               |

CrossRoads Church August 2020 - July 2021 Proposed Budget

|                       |      |                                       | 2020-2021        | 2019-2020        | 2019-2020        | Aug 20-July 21   | %             | %             | Difference      |
|-----------------------|------|---------------------------------------|------------------|------------------|------------------|------------------|---------------|---------------|-----------------|
|                       |      |                                       | 5 Month          | 12 Month         | Aug-July         | Budget           | Over 12 Month | Over Last     | Over            |
|                       |      |                                       | Actuals          | Actuals          | Budget           | Budget           | Actual        | Budget        | Last Budget     |
| <b>GENERAL CHURCH</b> |      |                                       |                  |                  |                  |                  |               |               |                 |
| 01                    | 4003 | <b>GENERAL CHURCH REVENUE</b>         |                  |                  |                  |                  |               |               |                 |
|                       | 4005 | GENERAL CHURCH                        |                  |                  |                  |                  |               |               |                 |
|                       | 4010 | General Fund Offerings                | 1,637,529        | 3,802,879        | 4,315,355        | 3,985,500        | 4.8%          | -7.6%         | -329,855        |
|                       | 4011 | Other Income                          | 0                | 0                | 100,000          | 0                |               | -100.0%       | -100,000        |
|                       | 4012 | Estate Giving                         | 176,082          | 200,000          | 0                | 0                | -100.0%       |               | 0               |
|                       | 4015 | Rent of Facility                      | 160              | 20,365           | 40,000           | 25,000           | 22.8%         | -37.5%        | -15,000         |
|                       | 4025 | Repayment of Conferences Expenses     | 0                | 0                | 2,000            | 0                |               | -100.0%       | -2,000          |
|                       | 4027 | Tape/CD/DVD Sales                     | 0                | 5                | 700              | 0                | -100.0%       | -100.0%       | -700            |
|                       | 4028 | Credit Card / Cash Back               | 0                | 30,033           | 4,000            | 4,000            | -86.7%        | 0.0%          | 0               |
|                       | 4035 | Interest on bank accts                | 1,375            | 6,238            | 6,000            | 5,000            | -19.8%        | -16.7%        | -1,000          |
|                       |      | <b>Total Rev. General Operation</b>   | <b>1,815,145</b> | <b>4,059,520</b> | <b>4,468,055</b> | <b>4,019,500</b> | <b>-1.0%</b>  | <b>-10.0%</b> | <b>-448,555</b> |
|                       |      | <b>Total of all Receipts</b>          | <b>2,251,478</b> | <b>4,967,308</b> | <b>5,571,000</b> | <b>4,860,700</b> | <b>-2.1%</b>  | <b>-12.7%</b> | <b>-710,300</b> |
| 01                    | 5005 | <b>GENERAL CHURCH OPERATIONS</b>      |                  |                  |                  |                  |               |               |                 |
|                       | 5010 | PERSONNEL                             |                  |                  |                  |                  |               |               |                 |
|                       | 5015 | Staff Salaries                        | 848,488          | 2,396,336        | 2,793,814        | 2,420,000        | 1.0%          | -13.4%        | -373,814        |
|                       | 5020 | Contractors - External                | 25,128           | 109,913          | 54,000           | 45,000           | -59.1%        | -16.7%        | -9,000          |
|                       | 5025 | Employer's Share CPP/ EI              | 37,359           | 136,152          | 148,000          | 133,100          | -2.2%         | -10.1%        | -14,900         |
|                       | 5030 | Employer's Share Pension/Grp.Ins/RRSP | 48,135           | 114,939          | 139,326          | 125,850          | 9.5%          | -9.7%         | -13,476         |
|                       | 5035 | Staff Allowable Ben.                  | 6,721            | 14,737           | 18,000           | 18,000           | 22.1%         | 0.0%          | 0               |
|                       | 5036 | Staff Search/Moving Exp               | 2,440            | 3,129            | 1,000            | 5,000            | 59.8%         | 400.0%        | 4,000           |
|                       | 5041 | STAFF BENEFITS                        |                  |                  |                  |                  |               |               |                 |
|                       | 5045 | Staff Professional Development        | 13,106           | 36,758           | 50,000           | 41,700           | 13.4%         | -16.6%        | -8,300          |
|                       | 5046 | Executive Contingency                 | 3,411            | 16,062           | 20,000           | 20,000           | 24.5%         | 0.0%          | 0               |
|                       | 5050 | Staff Hospitality                     | 3,682            | 13,254           | 23,000           | 19,000           | 43.4%         | -17.4%        | -4,000          |
|                       | 5055 | Staff Travel                          | 6,459            | 15,146           | 34,600           | 30,000           | 98.1%         | -13.3%        | -4,600          |
|                       | 5160 | CHURCH OFFICE                         |                  |                  |                  |                  |               |               |                 |
|                       | 5163 | Lease Equipment                       | 4,511            | 10,769           | 12,000           | 10,800           | 0.3%          | -10.0%        | -1,200          |
|                       | 5165 | Bank Charges/ Interest Exp.           | 20,264           | 50,597           | 49,500           | 52,500           | 3.8%          | 6.1%          | 3,000           |
|                       | 5166 | Foreign Exchange (profit/loss)        | 2,439            | 475              | 1,000            | 1,000            | 110.5%        | 0.0%          | 0               |
|                       | 5170 | Computer Software                     | 4,249            | 8,133            | 8,500            | 8,800            | 8.2%          | 3.5%          | 300             |
|                       | 5175 | Postage                               | 93               | 2,060            | 2,500            | 2,400            | 16.5%         | -4.0%         | -100            |
|                       | 5180 | Office Supplies                       | 2,766            | 12,469           | 14,000           | 13,000           | 4.3%          | -7.1%         | -1,000          |
|                       | 5183 | Printing/Publications                 | 6,475            | 30,764           | 43,500           | 33,000           | 7.3%          | -24.1%        | -10,500         |
|                       | 5185 | Telephone / Cellphone                 | 8,161            | 22,867           | 25,000           | 23,000           | 0.6%          | -8.0%         | -2,000          |
|                       | 5187 | Internet ISP & Streaming              | 6,512            | 13,408           | 13,000           | 13,500           | 0.7%          | 3.8%          | 500             |
|                       | 5190 | Web-site design & maint.              | 2,116            | 5,438            | 6,000            | 6,000            | 10.3%         | 0.0%          | 0               |
|                       | 5200 | GENERAL CHURCH                        |                  |                  |                  |                  |               |               |                 |
|                       | 5212 | Facility Event Support                | 0                | 1,237            | 5,000            | 0                | -100.0%       | -100.0%       | -5,000          |
|                       | 5222 | Facility Event Expenses               | 244              | 2,039            | 5,000            | 4,000            | 96.1%         | -20.0%        | -1,000          |
|                       | 5223 | COVID Related Expenses                | 21,457           |                  |                  | 0                |               |               |                 |
|                       | 5225 | Recording Supplies                    | 0                | 0                | 700              | 0                |               | -100.0%       | -700            |
|                       | 5235 | Memberships/ Licensing                | 6,695            | 15,575           | 13,500           | 6,800            | -56.3%        | -49.6%        | -6,700          |
|                       | 5240 | Facility/Stage Decorating & Supplies  | -0               | 25               | 8,500            | 6,500            | 25480.5%      | -23.5%        | -2,000          |

CrossRoads Church August 2020 - July 2021 Proposed Budget

|    |      |   | 2020-2021        | 2019-2020        | 2019-2020        |                  | %             | %             | Difference      |
|----|------|---|------------------|------------------|------------------|------------------|---------------|---------------|-----------------|
|    |      |   | 5 Month          | 12 Month         | Aug-July         | Aug 20-July 21   | Over 12 Month | Over Last     | Over            |
|    |      |   | Actuals          | Actuals          | Budget           | Budget           | Actual        | Budget        | Last Budget     |
|    | 5245 | Advertising/ Promotion                      | 2,493            | 13,197           | 12,500           | 15,000           | 13.7%         | 20.0%         | 2,500           |
|    | NEW  | Cloud Subscriptions                         |                  |                  | 0                | 12,500           |               |               | 12,500          |
|    | 5250 | Audit/ Professional fees                    | 0                | 14,939           | 12,500           | 15,000           | 0.4%          | 20.0%         | 2,500           |
|    | 5260 | Flowers/ Gifts                              | 0                | 120              | 500              | 500              | 316.4%        | 0.0%          | 0               |
|    | 5262 | Communion Supplies                          | 1,405            | 925              | 2,000            | 3,500            | 278.2%        | 75.0%         | 1,500           |
|    | 5265 | Gen.Church Honorarium                       | 0                | 0                | 5,000            | 2,500            |               | -50.0%        | -2,500          |
|    | 5270 | Gen.Church Leadership/Volunteer Activities  | 529              | 3,104            | 6,500            | 4,500            | 45.0%         | -30.8%        | -2,000          |
|    | 5274 | Sudanese Ministry                           | 1,000            | 2,400            | 2,400            | 2,400            | 0.0%          | 0.0%          | 0               |
|    | 5275 | Gen.Church Literature                       | 0                | 9,798            | 12,000           | 7,500            | -23.5%        | -37.5%        | -4,500          |
|    | 5276 | Gen. Church Ministry Contingency            | 14,957           | 18,243           | 25,000           | 23,700           | 29.9%         | -5.2%         | -1,300          |
|    | 5277 | Gen Church Congregational Events            | 0                | 876              | 5,000            | 5,000            | 470.5%        | 0.0%          | 0               |
|    | 5280 | Conference Expenses                         | 317              | 0                | 12,000           | 2,500            |               | -79.2%        | -9,500          |
|    | 5283 | EMCC River's Edge Camp                      | 7,500            | 18,000           | 18,000           | 18,000           | 0.0%          | 0.0%          | 0               |
|    | 5284 | EMCC Rocky Mountain College                 | 10,000           | 24,000           | 24,000           | 24,000           | 0.0%          | 0.0%          | 0               |
|    | 5285 | EMCC District Apportionment                 | 12,500           | 55,000           | 55,000           | 50,000           | -9.1%         | -9.1%         | -5,000          |
|    | 5286 | AUTOMOTIVE                                  |                  |                  |                  |                  |               |               |                 |
|    | 5287 | Auto Fuel/ Maintenance                      | 0                | 978              | 2,500            | 1,500            | 53.4%         | -40.0%        | -1,000          |
|    | 5288 | Auto License/ Registration                  | 2,820            | 3,070            | 4,500            | 4,500            | 46.6%         | 0.0%          | 0               |
|    | 5290 | FACILITY                                    |                  |                  |                  |                  |               |               |                 |
|    | 5295 | Equipment repair/maint.                     | 1,734            | 4,136            | 11,500           | 10,000           | 141.8%        | -13.0%        | -1,500          |
|    | 5296 | Sports Equipment                            | 0                | 292              | 1,200            | 800              | 173.5%        | -33.3%        | -400            |
|    | 5300 | Custodian Supplies                          | 4,380            | 18,730           | 18,500           | 18,500           | -1.2%         | 0.0%          | 0               |
|    | 5305 | Custodian Equipment < \$1000                | 0                | 572              | 1,500            | 1,000            | 74.8%         | -33.3%        | -500            |
|    | 5310 | Bldg. Repair/ Maintenance/ Misc.            | 23,280           | 69,250           | 80,000           | 75,000           | 8.3%          | -6.3%         | -5,000          |
|    | 5312 | Security Contract                           | 0                | 11,940           | 9,500            | 0                | -100.0%       | -100.0%       | -9,500          |
|    | 5315 | Ground Care/ Snow removal                   | 718              | 718              | 0                | 3,000            | 318.1%        |               | 3,000           |
|    | 5320 | Insurance                                   | 180              | 44,323           | 47,000           | 48,500           | 9.4%          | 3.2%          | 1,500           |
|    | 5325 | Utilities                                   | 51,282           | 154,731          | 170,000          | 160,000          | 3.4%          | -5.9%         | -10,000         |
|    |      | <b>Total Exp. General Church Operations</b> | <b>1,216,004</b> | <b>3,501,628</b> | <b>4,028,040</b> | <b>3,548,350</b> | <b>1.3%</b>   | <b>-11.9%</b> | <b>-479,690</b> |
| 01 | 5330 | <b>CAPITAL EXPENDITURES</b>                 |                  |                  |                  |                  |               |               |                 |
|    | 5331 | <b>BUILDING AND GROUNDS</b>                 |                  |                  |                  |                  |               |               |                 |
|    | 5342 | Building/Property Improvements              | 0                | 0                | 5,000            | 10,000           |               | 100.0%        | 5,000           |
|    | 5350 | <b>CAPITAL EQUIPMENT</b>                    |                  |                  |                  |                  |               |               |                 |
|    | 5355 | Office Equipment                            | 12,309           | 14,337           | 15,000           | 18,000           | 25.5%         | 20.0%         | 3,000           |
|    | 5356 | Office Equipment (under 1000)               | 2,795            | 6,771            | 10,000           | 8,000            | 18.2%         | -20.0%        | -2,000          |
|    | 5360 | Technical Equipment                         | 11,431           | 21,178           | 20,000           | 20,000           | -5.6%         | 0.0%          | 0               |
|    | 5361 | Technical Equipment (under 1000)            | 1,687            | 8,002            | 10,000           | 10,000           | 25.0%         | 0.0%          | 0               |
|    | 5380 | Facility Equipment                          | 10,763           | 20,831           | 10,000           | 15,000           | -28.0%        | 50.0%         | 5,000           |
|    | 5381 | Facility Equipment (under 1000)             | 760              | 6,319            | 10,000           | 10,000           | 58.3%         | 0.0%          | 0               |
|    |      | <b>Total Capital Expenditures</b>           | <b>39,745</b>    | <b>77,438</b>    | <b>80,000</b>    | <b>91,000</b>    | <b>17.5%</b>  | <b>13.8%</b>  | <b>11,000</b>   |
|    |      | <b>TOTAL DISBURSEMENTS</b>                  | <b>1,564,777</b> | <b>4,640,805</b> | <b>5,571,000</b> | <b>4,860,700</b> | <b>4.7%</b>   | <b>-12.7%</b> | <b>-710,300</b> |
|    |      | <b>TOTAL RECEIPTS</b>                       | <b>2,251,478</b> | <b>4,967,308</b> | <b>5,571,000</b> | <b>4,860,700</b> | <b>-2.1%</b>  | <b>-12.7%</b> | <b>-710,300</b> |

CrossRoads Church August 2020 - July 2021 Proposed Budget

|  |                         | 2020-2021      | 2019-2020      | 2019-2020 |                | %             | %         | Difference  |
|--|-------------------------|----------------|----------------|-----------|----------------|---------------|-----------|-------------|
|  |                         | 5 Month        | 12 Month       | Aug-July  | Aug 20-July 21 | Over 12 Month | Over Last | Over        |
|  |                         | Actuals        | Actuals        | Budget    | Budget         | Actual        | Budget    | Last Budget |
|  | <b>EXCESS (DEFICIT)</b> | <b>686,701</b> | <b>326,503</b> | <b>0</b>  | <b>0</b>       |               |           | <b>0</b>    |
| Grand total percentage over/under 12 month actual    |                         |                |                |           | -2.1%          |               |           |             |
| Grand total percentage over/under 2019-2020 budgeted |                         |                |                |           | -12.7%         |               |           |             |